

Dr. **<candidate's name>**‘s copy

Western Schulich School of Medicine & Dentistry’s copy

Department of **<enter department>**’s copy

Medical Affairs’ copy

**THIS LETTER OF OFFER IS ONLY TO BE ISSUED AFTER CONFIRMATION OF THREE SATISFACTORY REFERENCES FOR THE CANDIDATE.**

**<Date>**



**<Candidates Home Address>**

Dear Dr**. <Candidates First and Last Name>**

**Re: Letter of Offer**

It gives us great pleasure to offer you a position as**<speciality and rank>**  in the department of **<enter recruiting department>**, with the Schulich School of Medicine & Dentistry (Schulich Medicine & Dentistry) at Western University, with a tentative starting date of **<enter start date>**. The final start date will be determined based on completion of all hospital credentialing requirements and completion of approval processes as described below.

This offer letter also confirms the receipt of three (3) satisfactory reference letters by the Department of Medical Affairs.

Upon acceptance of this offer, and review of your file, we may recommend your Professional Staff **<credentialing category>** appointment to the City-Wide Credentials Committee (CWCC) of the London Health Sciences Centre (LHSC) and the St. Joseph’s Health Care London (St. Joseph’s). Upon further review, the CWCC may recommend your appointment to the Joint Medical Advisory Committee. Final approval of your appointment is ultimately decided by the Boards of Directors of LHSC and St. Joseph’s.

In addition, this offer is subject to final approval by the Dean, Provost, and Board of Governors of Western University. Upon your acceptance of this offer, your academic appointment may be recommended for final approval to the Dean, Provost, and Board of Governors of Western University.

##### (ADD THIS PARAGRAPH IF THE CANDIDATE IS NON-CANADIAN AND REQUIRES IMMIGRATION CLEARANCE TO WORK IN CANADA)

This offer is contingent upon your ability to obtain immigration clearance/valid work permit to work in Canada prior to your anticipated start date of **<enter date>**. The anticipated start date may change due to the lengthy immigration process. To assist you through the immigration process, please contact the Faculty Recruitment Consultant at the Office of Faculty Recruitment & Retention (OFRR) at <https://www.uwo.ca/facultyrelations/recruitment_retention/index.html>

Your employment with Western University is conditional upon satisfactory immigration status maintained for the duration of your appointment. Should you fail to comply with this requirement at any time during the contract period or compromise your legal right to remain or work in Canada in any way, your employment with Western University will terminate immediately without notice or pay in lieu. Western University will not be responsible for the payment of any further compensation to you.

You are obliged to apply for a Social Insurance Number upon arrival in Canada and under government regulations you must provide Western University with this number within the first twelve weeks of your employment.

##### (ADD ONE OF THE FOLLOWING THREE PARAGRAPHS RELEVANT TO THE EXPECTANT CERTIFICATION OF THE CANDIDATE)

##### (ADD THIS PARAGRAPH IF THE CANDIDATE IS EXPECTED TO OBTAIN AN INDEPENDENT PRACTICE CERTIFICATE OF REGISTRATION WITH CPSO)

This offer is contingent upon obtaining an Independent Certificate of Registration with the College of Physicians and Surgeons of Ontario (CPSO). See Independent Practice Policy at <https://www.cpso.on.ca/Physicians/Registration/Requirements>

This offer is also contingent upon ensuring membership with the Canadian Medical Protective Association (CMPA) according to your specialty/subspecialty.

In addition, medical staff practicing in a specialty/subspecialty recognized by the Royal College of Physicians and Surgeons of Canada who have achieved Royal College certification must continue to hold and maintain in good standing certification and membership in the RCPSC.

**OR**

##### (ADD THE FOLLOWING PARAGRAPH IF THE CANDIDATE IS A FAMILY PHYSICIAN

In addition, as per the hospital by-laws section 4.3 medical staff practicing as a Family Physician must hold and maintain in good standing certification and membership by the College of Family Physicians of Canada.

**OR**

##### (ADD THIS PARAGRAPH IF THE CANDIDATE IS EXPECTED TO OBTAIN AN ACADEMIC PRACTICE RESTRICTED CERTIFICATE OF REGISTRATION WITH CPSO – ASSISTANT PROFESSOR RANK)

This offer is contingent on your ability to obtain your Certificate of Registration from the College of Physicians and Surgeons of Ontario (CPSO) authorizing academic practice for Assistant Professors. This is a restricted Certificate of Registration with the CPSO. See Academic Registration Policy of the CPSO at <https://www.cpso.on.ca/Physicians/Registration/Requirements> . This is based on your full-time clinical academic appointment at the rank of Assistant Professor at Schulich Medicine & Dentistry.

You will be required to be promoted to the rank of Associate Professor with continuing appointment within seven years. In addition, you are required to undergo a practice assessment with the College of Physicians and Surgeons of Ontario (CPSO) as soon as you become eligible after working five (5) years.

In addition, medical staff practicing in a specialty/subspecialty recognized by the Royal College of Physicians and Surgeons of Canada who have achieved Royal College certification must continue to hold and maintain in good standing certification and membership in the RCPSC.

This offer is also contingent upon ensuring membership with the Canadian Medical Protective Association (CMPA) according to your specialty.

**OR**

##### (ADD THIS PARAGRAPH IF THE CANDIDATE IS EXPECTED TO OBTAIN AN ACADEMIC PRACTICE RESTRICTED CERTIFICATE OF REGISTRATION WITH CPSO – ASSOCIATE OR FULL PROFESSOR RANK)

This offer is contingent on your ability to obtain your Certificate of Registration from the College of Physicians and Surgeons of Ontario (CPSO) authorizing academic practice for Associate or Full Professors. This is a restricted Certificate of Registration based on your full-time clinical academic appointment at Schulich Medicine & Dentistry. You must attain and maintain continued certification from the Royal College of Physicians and Surgeons of Canada (RCPSC) within 18 months of becoming eligible for certification. There are various routes to certification with the RCPSC, and it is important to consult with academic and administrative leaders to ensure you select the appropriate route for your circumstances. See Academic Registration Policy of the CPSO at <https://www.cpso.on.ca/Physicians/Registration/Requirements> . Also see Royal College of Physicians and Surgeons of Canada Policy on Academic Certification at <http://www.royalcollege.ca/rcsite/credentials-exams/exam-eligibility/academic-certification-policy-e> .

This offer is also contingent upon ensuring membership with the Canadian Medical Protective Association (CMPA) according to your specialty.

**COVID VACCINATION POLICY**

**Western University COVID-19 VACCINATION POLICY**

Your employment at Western University is conditional upon compliance with the vaccination policy at Western University. We recognize you may be required to comply with other hospitals and partners, however that does not apply to the Western Policy.

Please review the content of the Western Policy at:

<http://www.uwo.ca/univsec/pdf/policies_procedures/section3/mapp311_covid19.pdf>

* Please review its content carefully as your employment is conditional upon completing the steps required to comply with the Policy.
* In order to complete the steps required to comply with the Policy, you will need to activate your Western identity and Western email, which can be done in advance of your employment start date. Instructions for identity activation and the required steps to upload your vaccination receipts are available at <https://www.uwo.ca/facultyrelations/faculty_relations/vaccination_requirements.html> .

**LHSC and St. Joseph’s COVID-19 VACCINATION POLICY**Your privileges with LHSC and St. Joseph’s are conditional upon compliance with each of the vaccination policies of LHSC and St. Joseph’s.

To be eligible for appointment at LHSC and St. Joseph’s, you will be required to be fully vaccinated against COVID-19 by means of any of the approved Health Canada vaccines.

Upon receipt of the signed letter of offer, Medical Affairs will contact you with detailed instructions to initiate the credentialing process. This will include completing and submitting the [Health Review form](https://www.sjhc.london.on.ca/medical-affairs/resources/health-review) with PROOF of immunizations/immunity to Occupational Health and Safety Services (OHSS) of your PRIMARY affiliation. OHSS will contact you if any requirements are outstanding.

If your primary affiliation is with St. Joseph’s:

St. Joseph’s Health Care London   
Occupational Health and Safety Services   
P.O. Box 5777, Stn B   
London, ON N6A 4V2   
Phone: 519-646-6100, ext. 64332   
Fax: 519-646-6235   
**Email:** [**ohss@sjhc.london.on.ca**](mailto:ohss@sjhc.london.on.ca)

If your primary affiliation is with LHSC:

London Health Sciences Centre   
Victoria Hospital Occupational Health and Safety Services  
Rm E1-505 800 Commissioners Road East   
London, ON N6A 5W9   
Phone: 519-685-8500 ext. 52286   
Fax: 519-685-8374   
**Email:** [**OHSS-MedicalAffairs@lhsc.on.ca**](mailto:OHSS-MedicalAffairs@lhsc.on.ca)

**RESPONSIBILITIES**

Your activities have been defined by the Chair/Chief of the Department / Division of **<enter Department / Division name>**. We expect the approximate allocation of your time to be % Clinical Service, % Teaching,% Research, % Administration, % Health Care Leadership/Role Model/General Contributions. Your responsibilities as a **<enter Academic Role Category>** are outlined in the attached Academic Role Category description.

##### ADD THE FOLLOWING PARAGRAPH WITH YOUR DEPARTMENT SPECIFIC CLINICAL SERVICE RESPONSIBILITIES

**CLINICAL SERVICE RESPONSIBILITIES**

In the Department of **<enter Department Name>.** Your clinical responsibilities will include . You will be expected to provide days per  day period or  weeks per year of on call coverage in the  consistent with our departmental/service needs. You will have **<include amount of days and time>** day(s) per week in the **<clinic name>** clinic and **<include amount of days and time>**day per week in the Operating Room.

##### ADD THE FOLLOWING (IF APPROPRIATE) WITH YOUR DEPARTMENT SPECIFIC INFORMATION

**REMUNERATION & BENEFITS (INCLUDES OFFICE SET-UP)**

Your total remuneration and benefits package consists of multiple elements.

**Academic Support**:

The department of **<department name>** will provide you with a salary of **<salary amount>** for **<enter period of time>** for your academic activities.

**Academic Health Science Centre (AHSC) Alternate Funding Plan (AFP) Agreement**:

Members of the Department of **<department name>** AFP Practice Plan, currently participate in this Agreement which provides physician compensation funding from the Ministry of Health for Physician Clinical Academic deliverables within the AHSC, as defined in the Agreement. As a member of this plan you will receive from your AFP Practice Plan, Clinical Academic Funding shared with other AFP Practice Plan members.

**Participation in the Department of <department name>** **Practice Plan**

To foster co-operation among Members in respect of clinical, educational and research activities and to ensure those activities are adequately supported, all full-time Clinical Academics in the Department are required to join the Department Practice Plan and shall be subject to the terms of this Agreement. You will receive a copy of the Practice Plan for your review, and as a condition of this offer, we will require your signature as indication of your intention to be a member of the Practice Plan.

**Additional Funding:**

**<Provide information on clinical stipends, Hospital On-Call Coverage Program , Department Practice Plan, etc.>**

**Infrastructure support:**

This includes an office for you and your secretary (which may be shared space) at **<enter office location>**, access to ambulatory clinic space and personnel, and access to inpatient beds and the necessary diagnostic resources. These resources are subject to availability of hospital resources and may change based on hospital budgetary review on an annual basis. Once you have received your hospital Corporate ID, for more specific details on office and furniture standards, please refer to the **“Resource Guide for Professional Staff’**.

##### (ADD THE FOLLOWING PARAGRAPH ONLY IF THE CANDIDATE WILL BE WORKING IN THE DEPARTMENT OF: CNS, MEDICINE, OTOLARYNGOLOGY, Ophthalmology, OBS/GYN, PSYCHIATRY, PM&R, PAEDIATRICS OR SURGERY All other departments have a different secretarial model so this paragraph does not apply and should not be used.

**Secretarial support:**

##### ADD YOUR DEPARTMENT SPECIFIC INFORMATION ON SECRETARIAL INFORMATION ACCORDING TO YOUR DEPARTMENT’S PRACTICE PLAN

You are entitled to / year in secretarial support. Once you have received your hospital Corporate ID, you can access the document **“A Guide to Secretarial Support Services for Professional Staff”** at <https://intra.lhsc.on.ca/medical-affairs/professional-staff/resources/secretarial-support> which will assist you with the process of hiring your secretary. Please note, the links contained within this guide are intranet based, therefore you will require your hospital Corporate ID to access the link information.

**Pension and Benefits:**

##### ADD YOUR DEPARTMENT SPECIFIC INFORMATION ON BENEFITS. YOU MUST STATE HOW BENEFITS WILL BE PAID.

As a new full-time clinical academic at Schulich Medicine & Dentistry, you must enrol in Western University's benefit plan for Clinical Faculty and the Academic Pension Plan at Western University. You may obtain further information on the benefit and pension plan at <https://www.uwo.ca/hr/benefits/> .

Questions can be directed to a Benefit and Pension Consultant at 519-661-2194.

The required paperwork for the benefit and pension plans will be mailed to your home address on file. You are required to participate in the plans sponsored by Western University, unless you have a primary employment relationship with another organization (not individual corporation) that provides a comprehensive benefit package (e.g. hospital). If Western University does not receive the Benefit Application Forms by the date indicated on the letter, they will be applying a “waive” default to the optional benefits and will automatically set you up with the compulsory benefits including the Academic Pension Plan. At a later date, you may opt into the optional benefit plans but a health questionnaire and approval from our benefit carrier will be required in most cases.

Western University's benefit plan for clinical faculty is designed to supplement the government subsidized OPIP benefit plan provided through the OMA. You are strongly encouraged to investigate and register for the OMA-OPIP Plan to ensure you meet your health coverage needs. For information on the OMA-OPIP plan, please refer to <http://www.omainsurance.com/Products/pages/oma-priority-plan.aspx>

The Department of **<enter Department Name>** pays for the cost of **<enter specific paid benefits>**

**FOR THOSE IN THE EXCLUSIONS GROUP:**

As a new full-time clinical academic at Schulich Medicine & Dentistry whose primary employment relationship is **with (NAME OF PRIMARY EMPLOYER, ie LHSC or St. Joseph’s)** that includes a comprehensive benefit program, you are not required to participate in Western University’s benefit plan for Clinical Faculty benefit plan or the Academic Pension Plan at Western University. At the commencement of this appointment you may opt to become a member of the Academic Pension Plan. If you choose not to become a member of the Academic Pension Plan at this time you may qualify at a later date.

**Moving Expenses:**

##### (IF REIMBURSING THROUGH THE UNIVERSITY USE THE PARAGRAPH BELOW)

Where applicable, moving expenses will be reimbursed by the Department of **<enter Department Name>** in accordance to the University's policy to a maximum of **$****<enter expense amount>**. If interested, please contact **<Manager or department contact>** for specific information about the University's preferred mover. Moving expenses reimbursed through Western University may be considered a taxable benefit according to CRA regulations.

**Training Details:**

##### (ENTER YOUR DEPARTMENT SPECIFIC INFORMATION BELOW ON TRAINING REQUIREMENTS)

**Information Technology Solutions – Computer:**

You will be responsible for the purchase of your computer. The hospital has established specific standards that we must comply with and the “Physician Network Access Policy” document is attached in the “Resource Guide for Professional Staff”.

**Information Technology Solutions – Telecommunications:**

Applicable network accounts, a hospital email account, patient and care software accounts will be requested for you. As well, a standard base telephone package and a hospital standard computer workstation will be included.

To assist you in making the arrangements that will best suit your needs, a Technology Deployment consultant will contact you personally if you decide to go ahead with a hospital standard workstation.

If you choose other options to the hospital standard for your computer and/or telecom needs, you will work directly with Information Services. There may be additional costs depending on your options. Please refer to the “Resource Guide for Professional Staff” at <https://intra.lhsc.on.ca/medical-affairs/professional-staff/resources/ps-resource-guide> for the complete description of the hospital standards for computer workstations and standard base package for telecom solutions.

(**N.B.:**Information Services prefers direct contact with the incoming Professional Staff **pre-arrival** in order to best assist them in their computer needs. Please contact Information Services at 519-685-8500 ext. 44357 at least four weeks prior to your start date to ensure your set up is finalized prior to your start date.)

You will also be responsible for the leasing of / purchase of a computer for your secretary**.** **<Choose LHSC or St. Joseph's>** will provide 50% of the secretarial computer cost. You will be expected to lease/purchase the remaining portion. Once you have received your hospital Corporate ID, please see “A Guide to Secretarial Support Services for Professional Staff” at <https://intra.lhsc.on.ca/medical-affairs/professional-staff/resources/secretarial-support> for more information.

### Hospital Privileges

You will receive an email from Medical Affairs at LHSC and St. Joseph’s with instructions and timelines to complete your credentialing requirements for hospital privileges.

In addition, you will receive your login and instructions to complete the Privacy and Confidentiality eLearning and agreement. Once completed, you will receive your hospital Corporate ID which will allow you to access the ME(MyEducation) system in order for you to complete all required eLearning as part of the credentialing process. These modules are either mandated by legislation or hospital policy, and therefore, it is your responsibility to maintain compliance.

The annual hospital privileging cycle is from July 1st to June 30th. In advance of June 30th, Professional Staff who wish to renew their hospital privileges will be required to complete the annual reappointment process. Information on how to complete the reappointment process will be emailed to all Professional Staff each February.

Your contact in Medical Affairs is Stacey Taylor, Human Resource Planning and Credentialing Specialist and may be reached at 519-685-8500 ext. 75115 or via email at [stacey.taylor@lhsc.on.ca](mailto:stacey.taylor@lhsc.on.ca)

***Please return the completed forms to*** ***<Manager or department contact> in the enclosed envelope*** ***45 days from the receipt of this letter of offer to ensure that your appointment is not delayed for approval by the Board of Directors.***

**HOSPITAL PROFESSIONAL STAFF ORIENTAITON**

An orientation website has been developed to provide you with essential information relating to LHSC and St. Joseph’s. Once you have received your hospital Corporate ID, please visit the Orientation website at <https://intra.lhsc.on.ca/medical-affairs/professional-staff/orientation>

You are required to attend a Professional Staff Orientation session. The session will provide you with important information to practice within LHSC and St. Joseph’s. Information regarding the next orientation will be emailed to your hospital Outlook email account. Further information can be obtained from <https://intra.lhsc.on.ca/medical-affairs/our-partners/professional-staff/new-professional-staff-orientation>

**MANDATORY MAINTENANCE OF CERTIFICATION (MOC)**

It is now a CPSO regulatory requirement for all members to engage in MOC. Physicians cannot report directly to CPSO who requires that this information is collected through an approved body, which currently include the College of Family Physicians of Canada (CFPC), Royal College of Physicians and Surgeons of Canada (RCPSC) or the General Practice Psychotherapy Association (GPPA).

**MENTORSHIP COMMITTEE**

We are committed to providing you with the necessary mentorship in your new academic career. As per the [Schulich Mentorship Program](https://www.schulich.uwo.ca/facultyaffairs/awards__leadership_development/mentorship/index.html), we have developed a mentorship committee for you. Your mentorship committee will include **<enter name(s)>.** The Chair of the Department or delegate will be in contact with you to set up the first committee meeting in the first few months of your start date. The purpose of the mentoring program is to assist and guide you in your clinical, teaching, and research role (Academic Role Category) with the goal of reaching Associate Professor within 7 years. As per the Schulich Mentorship Program, you have the opportunity to engage in this process. Please connect with the department administrative contact to obtain more information on the resources available to you.

**SCHULICH MEDICINE & DENTISTRY ORIENTATION AND FACULTY DEVELOPMENT**

View information on the Dean’s Orientation Program for New Faculty as well as other Faculty Development workshops offered through Schulich Medicine & Dentistry at <https://www.schulich.uwo.ca/clinicalfacultyaffairs/professional_affairs/learning_resources/new_faculty_orientation.html>

**PROFESSIONAL DEVELOPMENT FOR NEW PROFESSIONAL STAFF – AN EDUCATION SERIES**

All new faculty members are strongly encouraged to attend, as well as all new Professional Staff entering from Residency/Clinical Fellowships and for Professional Staff **new** to the Ontario healthcare system. You will receive a schedule from the department administrative contact which lists the sessions. Once you have received your hospital Corporate ID, view the Courses and Events website for information on Professional Development for New Professional Staff at <https://intra.lhsc.on.ca/medical-affairs/learning-and-development/medical-affairs-courses-and-events>

**RESIGNATION / RETIREMENT**

Should you wish to resign/retire, you are required to give the Department, Division, University, and Medical Affairs (LHSC and St. Joseph’s hospital appointments) written notice of your intention to resign/retire as early as possible and no later than three (3) months immediately preceding the effective date of resignation/retirement.  Ideally, all resignations become effective at the end of the academic year, June 30.  This information is outlined in the Conditions of Appointments (CAC) document, Section 13.3.  You will receive a copy of CAC from Western to review and sign before your appointment is finalized.

The Hospitals’ By-Laws also state within section 4.2(d)(xix)(E):  “the applicant will use best efforts to provide the Hospital with three (3) months’ prior written notice of the applicant’s intention to resign or otherwise limit their exercise of privileges and that a failure to provide the required notice will result in the Chief of Department notifying the College that the applicant has failed to comply with the Hospital’s By-Laws and a notation of the breach of the By-Laws in the applicant’s file.  The applicant may be exempted from the notice requirements if the Chief of Department believes, after considering the Credentialed Professional Staff Human Resources Plan, that the notice is not required or if the Chief of Department believes that there are reasonable or compassionate grounds to grant the exemption”.  Information is also available on line through the [Medical Affairs website](https://intra.lhsc.on.ca/medical-affairs/governance/laws-and-rules-regulations). You can access the By-Laws once you receive your hospital Corporate ID.

For retirement, under the CAC’s Section 13 and the hospital’s bylaws, clinical academics are required to give at least 12 months’ written notice of retirement.

Letters of resignation/retirement should be addressed and sent to the Department of **<enter recruiting department>** Chair/Chief with a copy to your Division Chair/Chief.  The Department Chair/Chief’s office in turn, will notify the University, the Dean’s Office, and Medical Affairs to process the appropriate termination or retirement paperwork.

Please keep in mind that notice to secretaries requires minimum 4-5 months pre-resignation/pre-retirement, depending on whether the secretary is a hospital non-union employee, a hospital union employee, or an independently hired employee.

**CLOSING**

We would like to extend a warm, personal welcome to you on behalf of the Department of **<department name>**.

We have enclosed **<enter the amount of copies enclosed>** copies of this letter and **<enter the amount of copies>** copies of your Academic Role Category. Kindly sign all copies of both documents, retain a copy of each document as indicated for your files, and return all other copies to Dr.’s office in the enclosed envelope. We would ask that you forward the signed copies to us within 45 days from the receipt of this letter. Upon receipt of these documents, we will recommend your appointment to the Dean and once approved, will offer you an academic letter of appointment issued by Western University.

Chair/Chief, Department of <name>

Department of -----------------

Hospital name ----------------

If City-Wide then use both hospital names

If Chair and Chief are not the same person, both

Must sign – create a new signing line for other signatory

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Clinical VP (primary portfolio)

Hospital(s) name ----------------

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James Calvin, MD, MBA, FRCPC, FACC, FACP

Interim Corporate Medical Executive

London Health Sciences Centre (LHSC)

<PRIMARY LHSC LETTERS ONLY>

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Brad Campbell

Interim Executive Lead - Finance

London Health Sciences Centre (LHSC)

<PRIMARY LHSC LETTERS ONLY>

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Dr. Sandra Northcott

Interim Vice President of Medical and Academic Affairs

St. Joseph’s Health Care London

<ST. JOSEPH’S LETTERS ONLY>

Accepted this <day> day of <Month> <Year>.

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<Insert name of Professional Staff member>

CC: Medical Affairs